

Plant-based Alternatives are Poised for Growth

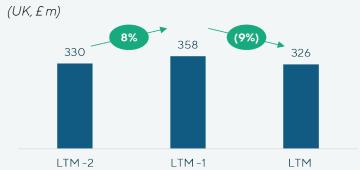
Lincoln International was pleased to host the <u>Plant-based Potential: The Rapid Rise of Alternative Foods and Growth Opportunities Ahead</u> panel at the <u>Food & Drink Expo</u> in Birmingham, UK. During the panel, industry experts revealed key plant-based food trends. In the below perspective, we outline select key takeaways and insights on the market.

Select Plant-based Food Trends

Present and Future Performance

Like many other industries, the plant-based food market is underperforming due to several underlying macro factors. Retail performance has declined since COVID-19 lockdowns as customers are eating out more with less opportunity to explore new foods at home. Similarly, as the market boomed during COVID-19, the high influx of low-quality plant-based alternatives has deterred repeat purchases. More recently, factors like inflation magnified by the Ukraine conflict have played a role in the market's decline.

After growth in 2020 and 2021, sales in chilled meat substitutes declined in 2022



Source: NIQ data to 25 March 2023

Consumption of meat ex. poultry is in decline (although moderate RSV growth)

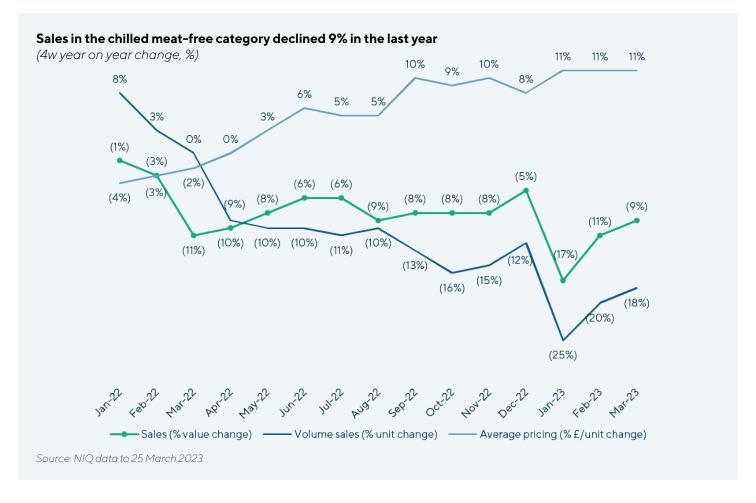
(12w year on year change, %)

	Sales	Volume	Avg. price
Beef	+8.0%	(2.4%)	+10.7%
Lamb	(2.4%)	(9.2%)	+7.5%
Pork	+8.6%	(3.5%)	+12.5%

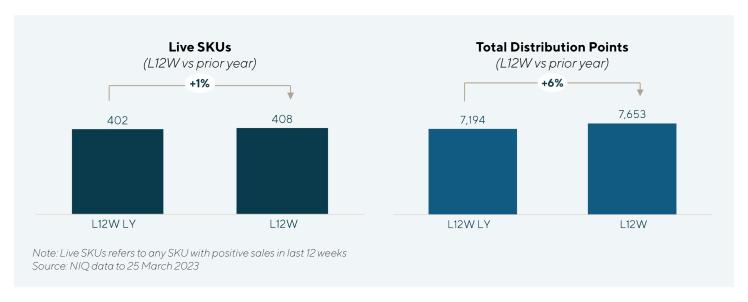
Source: Agriculture and Horticulture Development Board

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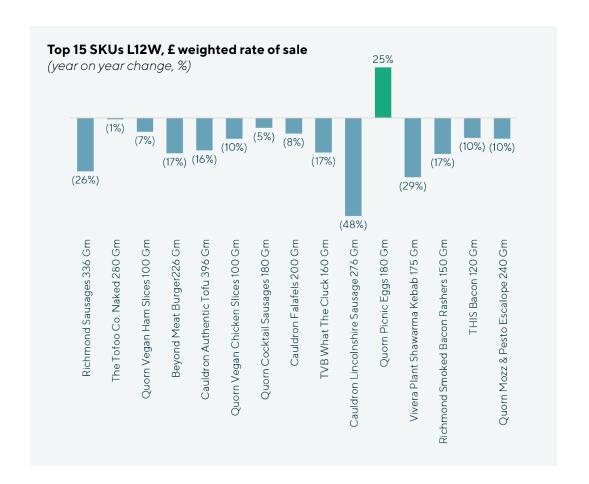


However, there have been upsides and performance is mixed by brand with some select players still seeing growth as they are standing out to consumers due to improved taste, quality and a strong consumer menage. These tend to be brands that resonate with consumers as well as those brands delivering high-quality products.



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UK market landscape for chilled meat substitutes and format types

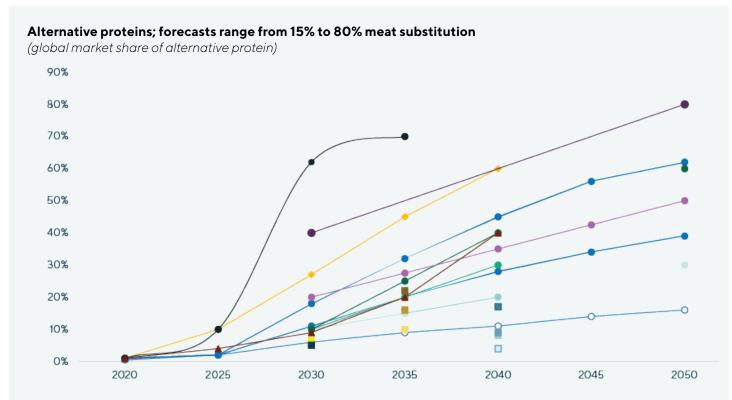
Source: Nielsen NIQ 52 w/e 26 March 2023

			YoY change (%)	
	LTM sales (£, '000)		Sales	Mkt. share
Quorn		78,528	(3.3%)	1.4ppts.
RICHMOND	30,475		3.9%	1.1ppts.
Cauldron	28,531		(6.7%)	0.2ppts.
10F00co.	22,502		0.0%	0.6ppts.
THTS	13,006		11.2%	0.7ppts.
VIV ERA	11,596		(28.1%)	(1.0ppts.)
¶SQUEAKY	10,455		10.5%	0.6ppts.
BEYOND MEAT	9,944		3.1%	0.4ppts.
BÕL	9,524		11.6%	0.5ppts.
THE VEGETARIAN PUTCHER	6,307		(20.3%)	(0.3ppts.)
MCCARTNEY'S	5,305		(21.8%)	(0.3ppts.)
MEATLESS FARM	5,162		11.8%	0.3ppts.

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Despite current mixed performance, <u>according to a range of sources</u>, alternative proteins are forecasted to take a significant share of meat substitution by 2050 – from 15% to 80% – and will lead to significant growth in the plant-based food market over the coming years, primarily driven by the long-term sustainability issues caused by meat consumption.



Consumers

Vegetarians and vegans by definition are already consuming plant-based diets. The growth in plant-based consumption will be driven by flexitarians and meat eaters looking to make alternative choices. Additionally, according to Nielsen Homescan, the majority of consumers that spend on plant-based alternatives are part of wealthier, smaller and older households. Given that they are not as restricted by their diet, or spending power, these consumers are more easily influenced away from meat purchases. For the plant-based alternative market to continue on its projected growth trajectory, i) attracting a wider consumer base and ii) increasing the frequency of meat substitution will be the keys to success.

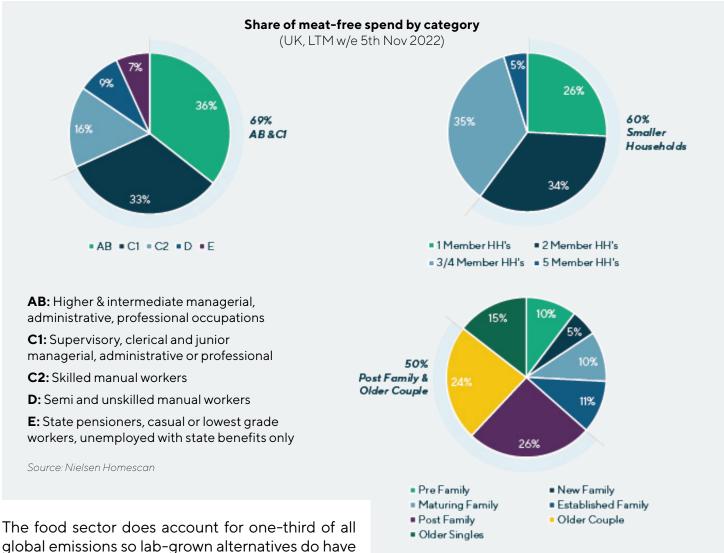
New Alternatives

Lab-grown or cultured meat is currently in the early stages of development, however, how consumers will respond, the overall cost of production as well as the environmental impact remain of question.

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—O— FAIRR (Low) FAIRR (Medium) FAIRR (High) AT Kearny Barclays (Bear) Barclays (Base) Barclays (Bull) RethinkX Credit Suisse (Base) Credit Suisse (Blue sky) — EY Parthenon BCG (Base) BCG (Downside) BCG (Upside 1) BCG (Upside 2) Jefferies (Bear) Jefferies (Low) Jefferies (Base) Jefferies (Bull) UBS Source: Synthesis Capital





a real impetus for climate change. In the short term,

owing to slow technological development, it is more likely that this option will be used as a flavoring or ingredient in current plant-based foods before any widespread adoption.

How Brands Can Succeed

To succeed in the long term, brands need to attract a wider customer base - including younger consumers - and engaging them on a repeat basis relies on several factors. Plant-based food brands must achieve a better price parity than meat; plant-based food is more expensive than meat so if retailers take less on the margin, the price should decrease and the product will become more attractive to a wider customer base.

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