CHEMICALS & MATERIALS

Quarterly Review





- Oilfield Chemicals Primer
- Chemicals & Materials Market Update
- Select Q2 2023 M&A Transactions

LINCOLN INTERNATIONAL STATEMENT

Among the universe of consumable chemical solutions. the oilfield chemicals sector lends itself to the attractive combination of reasonable values, long-term demand drivers and meaningful consolidation opportunity. While awaiting a clear end-consolidator for this sector, there is opportunity for specialized, middle market-sized providers, focused on specific sub-sectors within the types of oilfield production chemicals with further differentiation based on a high degree of customer service and responsiveness to customer problems (as opposed to a onesize-fits-all approach that may be deployed by the majors). Long-term demand drivers are frequently underplayed - at the least on the headline level which provides opportunity for investors who are willing to back the increasing demands, particularly the petrochemical uses. There is a natural path to adding in additional solutions to complete core retarders, accelerators, corrosion inhibitors. biocides and flocculants that can help further deepen revenue opportunities within existing customers. With the increasing global focus on environmental. social and governance (ESG)friendly solutions, there is likely a meaningful value opportunity lying within the realm of oilfield chemicals.

Oilfield Chemicals

by Lincoln International's Global Chemicals & Materials Team

With prices of brent crude oil recovered from the April 2020 lows of nearly \$20 per barrel, there is a renewed focus on assessing the strategic fit of oilfield chemical divisions and companies. Despite mostly favorable long-term tailwinds, these processes continue to lean towards more value-oriented price points. Oilfield chemicals play a critical role in facilitating all facets of oil and gas from drilling to production. There are significant efficiencies delivered by the use of the proper chemicals which can increase efficiency, extend well life and minimize environmental impact. As oil and natural gas are non-renewable resources formed via geologic heat and pressure of millions of years, it is important that their extraction be handled in a way to maximize output. Despite secular power generation trends away from petrochemicals, oil and natural gas and their downstream derivatives will remain a critical feedstock to the chemicals and materials sector, serving everything from healthcare to heavy industry, well into the foreseeable future.

Favorable long-term tailwinds include increasing power generation requirements, strong underlying transportation demand (even after mitigating a portion of the energy transition), heating applications (in the face of continued extreme weather events) and the diverse set of petrochemical uses. Petrochemicals are an integral part of developed society, while often overlooked, they contribute to an almost endless array of everything items, including clothing, tires, packaging, plastics, paints and coatings, cleaning chemicals, personal care and many others. Even from a renewable energy perspective, petrochemicals are needed for production of batteries, electric vehicles, solar panels and wind turbines. Petrochemicals are expected to account for a third of the growth in global oil demand by 2030 and to comprise nearly half of the growth by 2050.

The oilfield chemicals market has several major players, as well as a diverse number of smaller solution providers focused on specific sub-segments of the value chain. The chemical manufacturer majors include BASF, ChampionX, Chevron Phillips Chemical, Clariant, Innospec, Kemira, Nouryon and Solvay; while Schlumberger, Baker Hughes, CES, Halliburton and Weatherford International are typically considered service companies. With Solvay's oil and gas segment marketed over the course of the past year and Kemira's oilfield chemicals segment currently in market, there has been no shortage of activity. The middle market has also been active with, among others, Imperative Chemical Partners combining with RSI Chemicals earlier this year.













Nouryon



Drilling chemicals help to tap into additional reservoirs, spurred in recent years by the rise of horizontal well drilling, as opposed to the classical vertical well drilling. Chemical drilling fluids are of greater importance when drilling horizontal wells and typically comprise between 5% - 10% of the total well cost for a horizontal well, as opposed to 2% - 5% for a vertical well. Drilling fluids support cooling and lubrication of drilling equipment as well as helping to maintain optimal pressure and stabilize the drilling area. Varying environments (e.g., topography, temperature, humidity) require bespoke chemical formulations to optimize output.

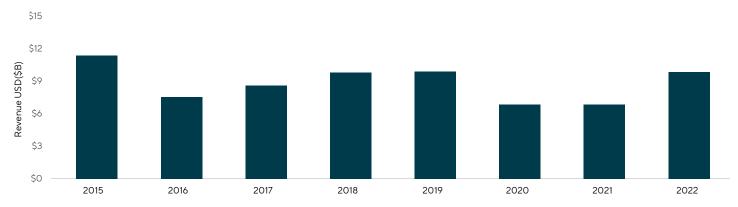


Oilfield Chemicals (continued)

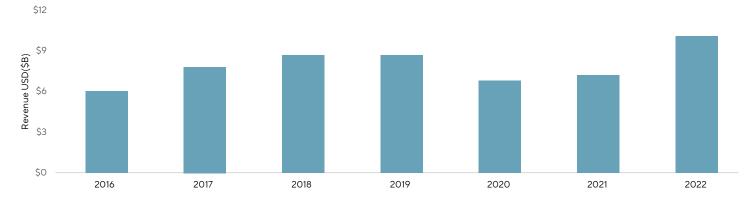
Production chemicals help to ensure the flow of hydrocarbons, separate oil and gas from water and protect assets from corrosion. These chemicals optimize ROI via increased hydrocarbon production and reduced maintenance and treatment expenses. Production chemicals growth is accelerating due to the growing use of offshore wells and increasing production from older wells, which have a higher proportion of water output. Production chemical solutions cover additives (e.g., fluid loss, suspension), surfactants and retardants. Benefits include lengthening pumping time, reducing leaks and stabilizing solids in cement slurry.

Stimulation chemicals serve to enhance oil production and improve the flow of hydrocarbons. This segment sees particular tailwinds from the increase in deep well drilling. These chemicals help to reduce friction (e.g., to minimize pumping pressure), improved proppant transport through enhanced viscosity, protect from corrosion and facilitate fracturing activity after treatment. One of the primary benefits is in helping to reduce capital expenditure requirements with their usage. Existing, completed wells in operation drive demand for stimulation chemicals as well. Horizontal drilling is leading to a higher number of frac stages, and accordingly, there is more extensive use of oilfield chemicals per completed well.

GLOBAL OIL & GAS DRILLING AND COMPLETION FLUIDS MARKET SIZE



GLOBAL OIL & GAS PRODUCTION AND SPECIALTY CHEMICALS MARKET SIZE



North America has eight major shale regions: Eagle Ford Shale, Permian Basin, Haynesville Shale, Midcontinent Region (covering primarily Nebraska and Oklahoma), Marcellus & Utica Shale, Rockies, U.S. Bakken and the Western Canadian Sedimentary Basin. Ease of extraction varies across the regions, dependent on the type of rock and sand surrounding the hydrocarbon deposits. Across the shale regions, there are different geological attributes, which can impact the production of gas and the chemicals / support fluids needed.

Customer service and extensive research and development (R&D) capabilities are of significant importance in the oilfield chemicals sector. Players in this space are frequently viewed as a solutions provider for customers in analyzing and solving their client's needs. From identifying, recommending and customizing formulations to produce the optimal solution to monitoring effectiveness and ultimately delivering the solution to specific well sites, there is a meaningful role for oilfield chemical companies to play. The iterative cycle between monitoring effectiveness, studying the data in R&D labs and formulating and reformulating solutions can often lead to de facto recurring revenue for oilfield chemical providers.



Market Update

Equities rallied in Q2 2023, with the S&P 500 gaining 16.9% year-to-date through June, driven primarily by artificial intelligence (AI)-fueled enthusiasm for large-cap technology stocks. The chemicals sector has been comparatively stagnant; Lincoln's Chemicals Index inched up 0.2% in the second quarter and 7% year-to-date through June. Investors entered the quarter on high alert for an approaching recession, but those concerns have since diminished as headline inflation came in at just 3% in June-the smallest annual increase since March 2021 - and a cooling labor market which renewed hope for a soft landing from the Federal Reserve's interest rate hike campaign. The impending deadline to raise the \$31.4 trillion government debt ceiling drove a temporary bout of volatility in May, however, lawmakers approved legislation in early June - that suspended the debt ceiling until January 2025, averting widespread repercussions across global financial markets.

Continued momentum in the financial markets contradicts mixed signals from underlying economic indicators, which also serve as barometers for assessing the health of the chemicals sector. The ISM Manufacturing PMI signaled contraction for an eight consecutive month, falling 0.9 points to 46.0, its lowest reading in three years. Production, new orders, export orders, imports, order backlogs and inventory contracted month-overmonth in June. Concurrent with lower inflation trends, chemical producer prices eased down 4.6% year-over-year in June driven by declines in synthetic rubber, resins and organic chemical prices, however, ongoing softness in chemical production, that surfaced in the latter half of 2022, has persisted through Q2 2023. Although challenging chemicals supply chain conditions in Q1, which resulted in higher producer inventory levels, have largely been resolved, customer restocking has yet to materialize as companies prudently manage their inventories. Chemical inventories were down 1.7% year-over-year while shipments were down 2.4%.

Positioned upstream within the supply chain, the chemicals sector is expected to witness a rebound in activity ahead of broader improvements in underlying macroeconomic conditions. With over 85% of basic and specialty chemicals consumed by the industrial sector, strong fundamentals driving long-term growth in the sector, particularly in automotive, energy and electronics, will continue to depend on the chemicals sector for critical innovations and inputs.





Sources: American Chemistry Council, Bloomberg, Bureau of Economic Analysis, Bureau of Labor Statistics, Federal Reserve Boar



PUBLIC COMPANY VALUATION STATISTICS AS OF 6/30/23

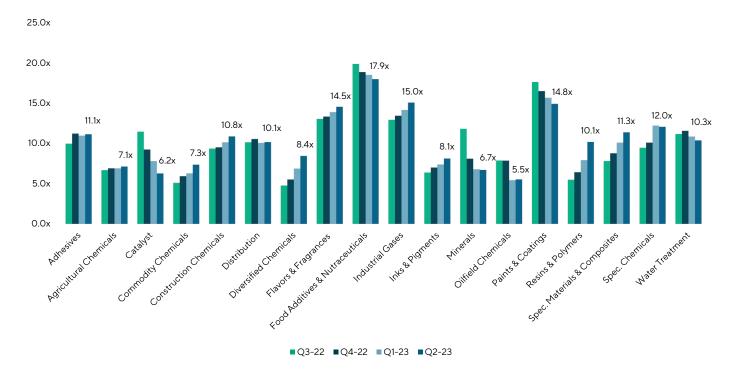
| Sactor | Number of | Quarterly Stock | % of 52 Week | EV/ | LTM | P/E | Net Debt / LTM | Q3 2022 LTM Growth | | Q3 2022 LTM Margin | |
|------------------------------------|-----------|--------------------|-----------------|---------|--------|----------|-------------------|--------------------|--------|--------------------|--------|
| Sector | Companies | Performance | 52 Week High | Revenue | EBITDA | Multiple | EBITDA | Revenue | EBITDA | Gross | EBITDA |
| Adhesives | 4 | (0.5%) | 82.6% | 1.74x | 11.1x | 20.3x | 2.2x | 4.5% | 9.6% | 34.5% | 15.1% |
| Agricultural Chemicals | 13 | (11.4%) | 71.8% | 1.51x | 7.1x | 11.2x | 1.8x | 4.4% | 6.6% | 30.6% | 23.2% |
| Catalyst | 3 | (8.8%) | 69.3% | 1.26x | 6.2x | 10.0x | 1.1x | 4.2% | 2.8% | 19.3% | 16.7% |
| Commodity Chemicals | 18 | (3.4%) | 80.5% | 0.96x | 7.3x | 15.9x | 3.0x | 3.9% | 21.9% | 19.7% | 14.0% |
| Construction Chemicals | 12 | 8.1% | 92.3% | 2.08x | 10.8x | 16.4x | 1.9x | 4.4% | 6.8% | 30.7% | 17.1% |
| Distribution | 6 | 2.9% | 89.0% | 1.09x | 10.1x | 16.2x | 2.1x | 3.7% | 3.9% | 20.5% | 9.5% |
| Diversified Chemicals | 15 | (4.3%) | 83.3% | 1.01x | 8.4x | 12.2x | 2.6x | 4.5% | 19.4% | 24.2% | 14.6% |
| Flavors & Fragrances | 10 | (3.2%) | 80.2% | 2.70x | 14.5x | 23.5x | 1.0x | 6.3% | 12.5% | 39.7% | 17.6% |
| Food Additives & Nutraceuticals | 5 | (5.0%) | 81.2% | 5.15x | 17.9x | 27.5x | 1.8x | 6.3% | 10.2% | 47.9% | 27.9% |
| Industrial Gases | 6 | 10.2% | 96.1% | 3.98x | 15.0x | 22.9x | 1.8x | 10.3% | 9.5% | 36.3% | 23.3% |
| Inks & Pigments | 5 | (0.9%) | 93.0% | 0.60x | 8.1x | 17.4x | 1.6x | 2.8% | 4.4% | 17.8% | 7.1% |
| Minerals | 10 | (3.5%) | 65.3% | 2.42x | 6.7x | 8.8x | 1.2x | 5.0% | 14.8% | 41.6% | 39.0% |
| Oilfield Chemicals | 3 | 21.1% | 81.0% | 0.77x | 5.5x | 5.8x | 2.2x | 6.2% | 10.9% | 21.2% | 9.9% |
| Paints & Coatings | 9 | 7.2% | 95.0% | 2.79x | 14.8x | 26.3x | 2.4x | 4.5% | 12.1% | 34.6% | 12.6% |
| Resins & Polymers | 9 | (2.8%) | 81.1% | 1.04x | 10.1x | 14.3x | 6.8x | 5.9% | 26.6% | 17.1% | 10.7% |
| Spec. Materials & Composites | 10 | 2.0% | 84.5% | 1.67x | 11.3x | 17.5x | 5.4x | 6.2% | 14.4% | 24.4% | 13.8% |
| Spec. Chemicals | 12 | (9.0%) | 78.2% | 2.09x | 12.0x | 15.0x | 2.2x | 7.8% | 14.3% | 28.6% | 17.2% |
| Water Treatment | 4 | (2.7%) | 90.5% | 1.99x | 10.3x | 21.6x | 2.1x | 2.1% | 2.0% | 26.6% | 17.1% |
| Mean | | (1.4%) | 81.9% | 1.82x | 10.1x | 16.1x | 2.5x | 5.1% | 13.1% | 28.2% | 17.3% |

Source: Capital IQ, ThomsonONE, American Chemistry Council, Wall Street research and company data



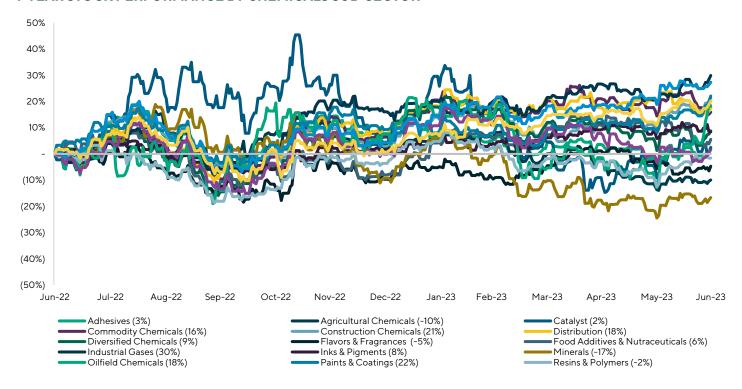
Chemicals & Materials Market Update

ENTERPRISE VALUE / LTM EBITDA



Note: The above multiples are based on the mean for the past four quarters for each corresponding sub-sector

1-YEAR STOCK PERFORMANCE BY CHEMICALS SUB-SECTOR



Note: Calculated based on an average of publicly traded companies in the sector



SELECT Q2 2023 M&A TRANSACTIONS (USD in millions)

| Closing Date/ | Target | Acquiring Company | Target Location | Acquirer Location | Enterprise Value | EV / LTM | | EBITDA |
|---------------|--|------------------------------------|--------------------|----------------------|---------------------|----------|--------|--------|
| Status | larget | | | | | Revenue | EBITDA | Margi |
| Announced | Rialti | Borealis | Italy | Austria | - | - | - | - |
| Announced | British Lithium | Imerys | UK | France | - | - | - | - |
| Announced | JSR | JICC-02 Co. | Japan | Japan | \$7,067 | 2.48x | 16.2x | 15.3% |
| Announced | PI Advanced Materials | Arkema | South Korea | France | - | - | - | - |
| Announced | Nutrinova Netherlands | Mitsui | Netherlands | Japan | 675 | 3.95x | 14.7x | 26.99 |
| Announced | Shanghai Saifu Chemical Development | Brenntag | China | Germany | - | - | - | - |
| Announced | Brylchem Group | IMCD | Singapore | Netherlands | - | - | - | - |
| Announced | Porus Labs | Bain Capital | India | US | - | - | - | - |
| Announced | JPF Netherlands Investment | Jindal Poly Films | Netherlands | India | - | - | - | - |
| Announced | Natural Gas-to-Liquids Facility in Uzbekistan | Air Products | Uzbekistan | US | 1,000 | - | - | - |
| Announced | Wastewater Treatment Product Lines of Siemens Energy | Lummus Technology | Germany | US | - | - | - | - |
| Announced | Euro Chemo-Pharma | IMCD | Malaysia | Netherlands | - | - | - | - |
| Announced | Gillco Products | Azelis | US | Belgium | - | - | - | - |
| Announced | Polytec | Arkema | Germany | France | - | - | - | - |
| Announced | KMG Chemicals | FUJIFILM | US | Japan | 700 | - | - | - |
| Announced | Livent | Allkem | US | Australia | 3,810 | 4.13x | 8.5x | 48.5 |
| Announced | Novamont | Versalis | Italy | Italy | - | - | - | - |
| Announced | Spectrum Plastics Group | DuPont | US | US | 1,750 | - | - | - |
| Announced | Allianz Group | IMCD | Colombia | Netherlands | - | - | - | - |
| Announced | KOI | IMCD | Israel | Netherlands | - | - | - | - |
| Announced | Baba Fine Chemicals | Ami Organics | India | India | - | - | - | - |
| Announced | Chinese Decorative Paints Business of Sherwin-Williams | Akzo Nobel | China | Netherlands | - | - | - | - |
| Announced | Three Product Lines of TotalEnergies | Pacific Avenue Capital Partners | US | US | - | - | - | - |





SELECT Q2 2023 M&A TRANSACTIONS (CONT.) (USD in millions)

| Closing Date/ | Target | Acquiring | Target | Acquirer | Enterprise | EV / LTM | | _ EBITDA |
|---------------|---|--------------------------------------|-------------|---------------------------|------------|----------|--------|----------|
| Status | | Company | Location | Location | Value | Revenue | EBITDA | Margir |
| Announced | Laboratory and Product Development Business of Tina Life Sciences | Calibre Chemicals | India | India | - | - | - | - |
| Announced | Vogler Ingredients | Azelis | Brazil | Belgium | - | - | - | - |
| Announced | HCS Group | International Chemical Investors | Germany | Luxembourg | - | - | - | - |
| Announced | Porus Labs | Bain Capital | India | US | - | - | - | - |
| Announced | Novamont | Versalis | Italy | Italy | - | - | - | - |
| Announced | Tradeimpex Polymers India | IMCD | India | Netherlands | - | - | - | - |
| Announced | Cyanuric Chloride Business of Evonik Industries AG | International Chemical Investors | Germany | Luxembourg | - | - | - | - |
| Jun-23 | Novachem | Evonik | Argentina | Germany | - | - | - | - |
| Jun-23 | Adhezion Biomedical | H.B. Fuller | US | US | \$95 | - | - | - |
| Jun-23 | Adare Biome | DSM | France | Netherlands | 300 | - | - | - |
| Jun-23 | Intec | Briolf Group | Italy | Spain | - | - | - | - |
| Jun-23 | Engineered Foams Business of Recticel | Carpenter | Netherlands | US | 497 | - | 7.5x | - |
| Jun-23 | Premier Sealant Systems | Red Coast Industries | UK | UK | - | - | - | - |
| Jun-23 | QualiTech | MidOcean Partners | US | US | = | - | - | - |
| Jun-23 | Kale Kimya | Univar | Turkey | US | 143 | - | - | - |
| Jun-23 | Canadian Subsidiary of PCAS | DIC | Canada | Japan | 95 | - | - | - |
| May-23 | Kwang Jin Chemical | Affirma Capital, Theham Partners | South Korea | Singapore, South Korea | 190 | - | - | - |
| May-23 | Pacific Coast Composites | GracoRoberts | US | US | - | - | - | - |
| May-23 | Construction Chemicals Business of Oracom | Sika | Dubai | Switzerland | - | - | - | _ |
| May-23 | NEXGEN Oilfield Chemicals | Foremark Performance Chemicals | US | US | - | - | - | - |
| May-23 | Neotrimental | Orbia | Mexico | Mexico | - | - | - | - |
| May-23 | Organica Feinchemie | International Chemical Investors | Germany | Luxembourg | - | - | - | - |
| May-23 | Neotrimental | Polymer Solutions & Innovation | Mexico | Mexico | _ | - | _ | _ |





SELECT Q2 2023 M&A TRANSACTIONS (CONT.) (USD in millions)

| Closing Date/ | Target | Acquiring Company | Target | Acquirer Location | Enterprise Value | EV / LTM | | EBITDA |
|---------------|--|---|-------------|----------------------|---------------------|----------|--------|--------|
| Status | rarget | | Location | | | Revenue | EBITDA | Margin |
| May-23 | Organica Feinchemie | International Chemical Investors | Germany | Luxembourg | - | - | - | - |
| May-23 | Neotrimental | Polymer Solutions & Innovation | Mexico | Mexico | - | - | - | - |
| May-23 | Iber Resinas | TotalEnergies | Spain | France | - | - | - | - |
| May-23 | Benz Oil | AMSOIL | US | US | - | - | - | - |
| May-23 | Trinseo's PMMA Plant in Mexico | Plaskolite | Mexico | US | \$19 | - | - | - |
| May-23 | Thermal Spray Solutions | Kymera | US | US | - | - | - | - |
| May-23 | Ceramic Industrial Coatings | Canlak | US | US | - | - | - | - |
| May-23 | Carbonyl Iron Manufacturing Business of Ashland | American Carbonyl | US | US | - | - | - | - |
| May-23 | Fortress North America | Compass Minerals | US | US | 75 | - | - | - |
| May-23 | Ceram-Traz | Valentus Specialty Chemicals | US | US | - | - | - | - |
| May-23 | Americo Chemical Products | Harbour Group Industries | US | US | - | - | - | - |
| May-23 | Pachin | National Paints | Egypt | UAE | 25 | - | - | - |
| May-23 | Macspred Australia | Syngenta | Australia | Switzerland | = | - | - | - |
| Apr-23 | Firmenich | DSM | Switzerland | Netherlands | 19,858 | 4.12x | 23.4x | 17.6% |
| Apr-23 | Oil Sands Assets of TotalEnergies | Suncor Energy | Canada | Canada | 4,479 | - | - | - |
| Apr-23 | Russian Business of Henkel | Augment Investments Limited, Kismet Capital and Elbrus Services | Russia | Russia | 662 | - | - | - |
| Apr-23 | ACM | IMCD | Sweden | Netherlands | - | - | - | - |
| Apr-23 | SG Technologies | Neo Performance Materials | UK | Canada | 22 | - | - | - |
| Apr-23 | SOLEVO | Development Partners International | Ivory Coast | UK | - | - | - | - |
| Apr-23 | Metachem Industrial Comercial | Barentz | Brazil | Netherlands | - | - | - | - |
| Apr-23 | Conser | NextChem | Italy | Italy | 45 | - | - | - |
| Apr-23 | Fuji Oil's Louisiana Refinery | Bunge | US | US | - | - | - | _ |

Source: Capital IQ, Mergermarket, Pitchbook and company data



SELECT Q2 2023 M&A TRANSACTIONS (CONT.) (USD in millions)

| Closing Date/ Status | Target | Acquiring Company | Target Location | Acquirer Location | Enterprise Value | EV / LTM | | EBITDA |
|-------------------------|---|---------------------------------|--------------------|----------------------|---------------------|----------|--------|--------|
| | Target | | | | | Revenue | EBITDA | Margin |
| Apr-23 | Linden Bulk Transportation | Boasso Global | US | US | - | - | - | - |
| Apr-23 | Krayden | Audax | US | US | - | - | - | - |
| Apr-23 | Asbury Carbons | Mill Rock Advanced Materials | US | US | - | - | - | - |
| Apr-23 | Coatings Hub | JON-DON | US | US | - | - | - | - |
| Apr-23 | Total Polymer Solutions | Formerra | Ireland | US | - | - | - | - |
| Apr-23 | Iron Oxide Business of Venator Materials | Cathay Industries | US | Hong Kong | \$140 | - | - | - |
| Apr-23 | Mitsui Phenols | Ineos | Singapore | UK | 330 | 0.54x | - | - |
| Apr-23 | Certain Cosmetic Ingredients of Amyris | Givaudan | US | Switzerland | 350 | - | - | - |
| Apr-23 | Additive Manufacturing Materials Business of Covestro | Stratasys | Netherlands | US | 82 | - | - | - |

Source: Capital IQ, Mergermarket, Pitchbook and company data



About Lincoln International

We are trusted investment banking advisors to business owners and senior executives of leading private equity firms and their portfolio companies and to public and privately held companies around the world. Our services include mergers and acquisitions advisory, private funds and capital markets advisory, and valuations and fairness opinions. As one tightly integrated team of more than 850 employees in more than 20 offices in 15 countries, we offer an unobstructed perspective on the global private capital markets, backed by superb execution and a deep commitment to client success. With extensive industry knowledge and relationships, timely market intelligence and strategic insights, we forge deep, productive client relationships that endure for decades. Connect with us to learn more at www.lincolninternational.com.

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